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D1.2

Monitoring & Evaluation Plan

Version 2.0 | June 2025

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D1.2

Monitoring & Evaluation Plan

Project Acronym:	KreativEU
Project full title:	Knowledge and Creativity European University
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Funding Scheme:	ERASMUS + Programme under call ERASMUS-EDU-2024-EUR-UNIV
Coordinator:	IPT - Polytechnic University of Tomar
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Project duration:	48 months

Deliverable:	D1.2 - Monitoring & Evaluation Plan
Contractual date:	June, 30th (M6)
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Dissemination Level:	SEN - Sensitive
Work package:	WP1 – KreativEU Governance and Management
Task:	T1.4 – Technical and financial reporting
Contributors:	This deliverable was produced by the KreativEU Monitoring and Evaluation Team (led by the Polytechnic University of Tomar) with contributions from all partners.
Abstract	This document summarises the functioning of the Monitoring & Evaluation structure of the KreativEU Alliance

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Acronyms

Benef.	Beneficiary
GB	Government bodies
M&E_Team	Monitoring and Evaluation Team
PT1 -	POLYTECHNIC UNIVERSITY OF TOMAR (IPT), Portugal,
PT2.	STOPANSKA AKADEMIA DIMITAR A. TSENOV (TAE), Bulgaria
PT3.	JIHOCESKA UNIVERZITA V CESKYCH BUDEJOVICICH (USB), Czechia
PT4.	UNIVERSITA DEGLI STUDI DI CAMERINO (UNICAM), Italy
PT5.	UNIVERSITAET GREIFSWALD (UG), Germany
PT6.	STICHTING BREDA UNIVERSITY OF APPLIED SCIENCES (BUas), Netherlands
PT7.	POLITECHNIKA OPOLSKA (OUTech), Poland
PT8.	UNIVERSITATEA VALAHIA TARGOVISTE (VUT), Romania
PT9.	TRNAVSKA UNIVERZITA V TRNAVE (TUT), Slovakia
PT10.	SODERTORNS HOGSKOLA (SH), Sweden
PT 11.	ADANA ALPARSLAN TURKES BILIM VE TEKNOLOJI UNIVERSITESI (ATU), Türkiye
WP	Work Package
WP1	Work package 1 - Governance and Management;
WP2	Work package 2 - Education;
WP3	Work package 3 - Research;
WP4	Work package 4 - KreativEU Culture with and for society;
WP5	Work package 5 - KreativEU knowledge-creation and design network on smart sustainability;
WP6	Work package 6 - KreativEU Heritage European campus;
WP7	Work package 7 - KreativEU Mobility;

WP8	Work package 8 - KreativEU communication, dissemination, exploitation.
WP_Co-Leaders	Work Package Co-Leaders
WP_Leaders	Work Package Leaders
WP_Team	Work Package Team

History of Changes Table

HISTORY OF CHANGES TABLE.			
VERSION	**DATE**	**CHANGE**	**JUSTIFICATION**
1.0	22/05/2025	Section 3.1: Data Flow: **Rewording:** *The WP's institutional representatives are responsible for initiating the ~~planning~~* ***process of implementing*** *an activity**.***	The planning of activities in an institution is not the responsibility of the institutional WP.
1.0	22/05/2025	Section 4: Roles &Responsabilities: **Rewording:** *The WP's institutional representatives are responsible for initiating the ~~planning~~* ***process of implementing*** *an activity and to send all the documentation in digital format (Documents) to the respective WP_Leader*	The planning of activities in an institution is not the responsibility of the institutional WP.
1.0	06/06/2025	Summary: **Changed:** *“The name was changed from "Summary" to "Executive Summary" and the introductory text was modified (first three paragraphs).”*	Compliance with European Union requirements.
1.0	06/06/2025	Section 2: Logical Framework **Added:** *“Section2.3 Weighting structure for Work Packages, Deliverables, Milestones, Tasks and Activities”*	Clarification of the weighting matrix for the results indicators
1.0	06/06/2025	Section 3: Data Flow, Monitoring & Evaluation Process	Clarification of the Evaluation Process

		Changed: *“The name was changed from "* Data Flow & Monitoring Process *" to "* Data Flow, Monitoring & Evaluation Process *"*	
1.0	06/06/2025	Section 3: Data Flow, Monitoring & Evaluation Process **Added:** *“Section3.3 Evaluation Process "*	Clarification of the Evaluation Process

Executive Summary

This deliverable, D1.2 - Monitoring & Evaluation Plan, developed within the framework of the Erasmus+ KreativEU project (101177256 - ERASMUS-EDU-2024-EUR-UNIV) as part of Work Package 1 - KreativEU Governance and Management, has been drawn up in accordance with the KreativEU Consortium Agreement and Grant Agreement, and describes how the project will be monitored, the indicators against which the project will be monitored and evaluated, and the timetables for data collection and report submission to the Steering Committee.

The Monitoring & Evaluation Plan has been prepared collaboratively by the KreativEU Monitoring & Evaluation Team (led by the Polytechnic University of Tomar) with the assistance of the Data Protection Project Officer, ensuring alignment with the KreativEU's Data Protection Policy and the shared interests of the Higher Education Institutions involved.

This Monitoring &Evaluation Plan was conceived as a living document, subject to revision and approval by the Steering Committee, to remain responsive to the evolving needs of the Higher Education Institutions involved. Amendments require simple majority approval by the Steering Committee.

In this context, the document has been organized as follows:

Chapter 1 provides a brief description of the project, its main objectives and goals, how the project is structured, as well as the purposes of preparing this monitoring and evaluation plan.

Chapter 2 has been organized into three sections. In the first part, the **activities, indicators and targets** of the Work Packages (WP) are presented in a logic framework, preceded by a brief description of the objectives, achievements, results and milestones of each of them. In a second section, and for all the indicators presented, the main **monitoring tools** to be used were identified and characterized, namely the data collection methodology, data support, collection frequency and the person responsible for the process. Section Three describes how each project element, activity, task, and work package (WP) will be weighted based on the execution rate of the project.

Chapter 3 has been organized into three sections. The first part describes the **Data Flow** from its origin, the Institutional WP_Team to the WP_Leaders and the subsequent sending of supporting documents to the data storage platform. The second part outlines the **Monitoring Process**, detailing each step from the data storage platform to the final report preparation phase. The third part describes the **Evaluation Process** and the threshold conditions for the project's success

Chapter 4 lists the actors involved in the monitoring and evaluation process and their specific responsibilities for data collection and verification, monitoring and evaluation, and preparation and review of monitoring reports**.**

And finally**, Chapter 5** refers to the policy to be implemented with respect to the storage, analysis, and protection of data in the Monitoring and Evaluation Platform.

1 Project: KreativEU - Knowledge and Creativity European University

1.1 Project Goals and Objectives

The eleven Universities forming the KreativEU consortium agreed to the common goal of establishing a fully European University, that places the creative potential derived from Europe’s cultural heritage at the heart of its teaching, research and knowledge transfer activities.

Committing to a long-term institutional, structural and strategic cooperation the partners will jointly implement an ambitious yet inclusive vision for transforming the study of culture, identity, memory and heritage for the benefit of society.

Building upon this strong foundation, KreativEU will provide innovative concepts, methods, and solutions to address both current and future challenges, contributing to a sustainable and harmonious future for communities and the environment alike.

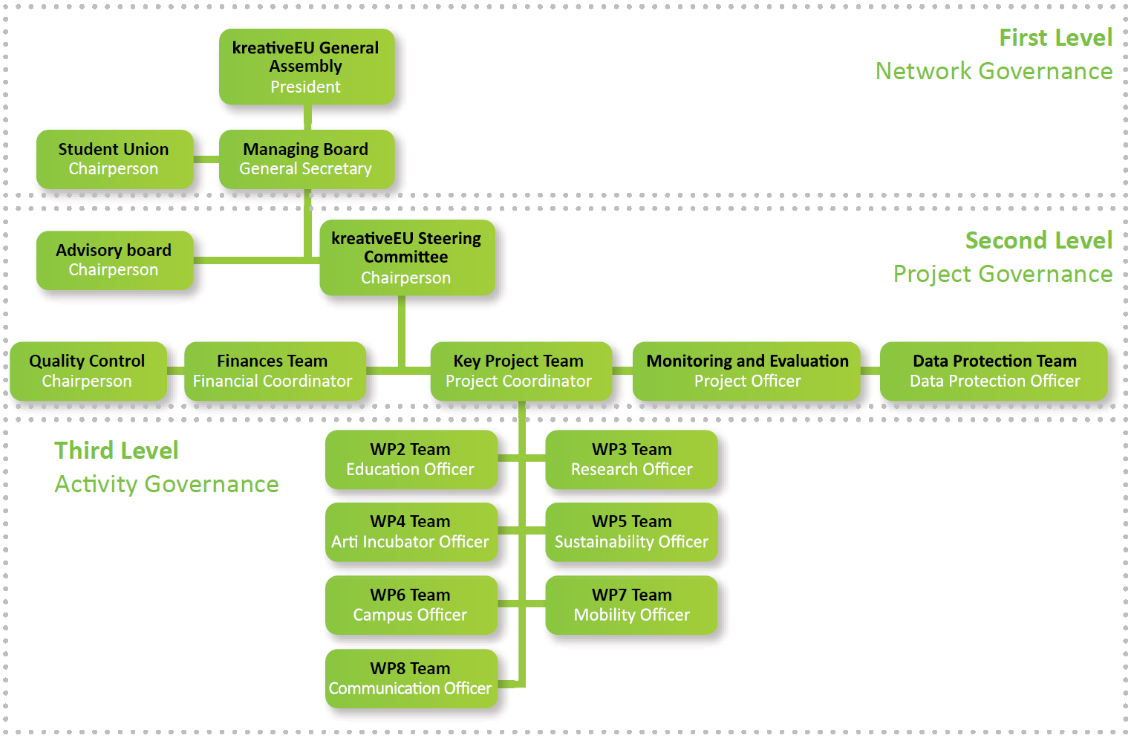
KreativEU recognizes the inseparable interconnection of tangible and intangible cultural heritage, as well as the interwoven nature of local and national traditions, crafts, cultural practices, and folklore.

The alliance is dedicated to formulating cutting-edge educational and research programmes that re-evaluate these elements and their associated ecological surroundings, the lived environment, especially in the context of the digital age. This ecocultural vision serves as the foundational principle guiding KreativEU's efforts, ensuring that a new generation of EU citizens working together across cultures, borders, languages, sectors and disciplines will be educated. Students from the KreativEU are expected to be leaders of change and enablers of societal transformation.

To reach this vision, the KreativEU Alliance will work towards the completion of 8 work packages (WP1 - Governance and Management; WP2 - KreativEU Education; WP3 - KreativEU Research; WP4 - KreativEU Culture with and for society; WP5 - KreativEU Knowledge-creation and design network on Smart Sustainability WP6 - KreativEU Heritage European campus; WP7 - KreativEU Mobility; WP8 - Communication and Dissemination).

1.2 Governance structure

The organizational structure (as shown in the Governance Scheme in Figure 1) will consist of the governing bodies, roles and responsibilities described in Deliverable D1.1-Multi-level Organigram, as approved by the Steering Committee and currently in effect.



First Level
Network Governance
kreativeEU General Assembly
President
Student Union
Chairperson
Managing Board
General Secretary
Second Level
Project Governance
Advisory board
Chairperson
kreativeEU Steering Committee
Chairperson
Quality Control
Chairperson
Finances Team
Financial Coordinator
Key Project Team
Project Coordinator
Monitoring and Evaluation
Project Officer
Data Protection Team
Data Protection Officer
Third Level
Activity Governance
WP2 Team
Education Officer
WP3 Team
Research Officer
WP4 Team
Arti Incubator Officer
WP5 Team
Sustainability Officer
WP6 Team
Campus Officer
WP7 Team
Mobility Officer
WP8 Team
Communication Officer

Figure 1. Government Bodies (GB) and levels of governance

1.3 Purpose of Monitoring and Evaluation Plan (MEP)

This plan monitors the progress and evaluates the outputs of the project throughout the project lifecycle, in line with the plans set out in the consortium agreement. According to the European Commission Report "*a robust monitoring and evaluation strategy will allow you to measure whether and to what extent the aims and objectives of the project are being met, whether the project is on track to deliver the planned activities and outputs, and whether any corrective action needs to be taken*" (EU, 2023)[1].

Knowledge and Creativity European University (KreativEU) work plan is organized into **8 work packages**, structured to ensure an efficient and balanced division of roles and tasks between the leader and the other partners, consisting of **47 tasks**, **27 milestones**, **55 deliverables** and **68 result indicators**.

Regarding the operation of work packages, each partner will co-coordinate at least one work package (with P3_USB and P11_ATU each co-coordinating two work packages). The lead partner P1_IPT will coordinate two work packages.

As graphically shown in the (**Figure 2**), WP1 and WP8 will be the focal points for governance, coordination and dissemination of all other WPs, while WP6, which will entail the setting up and formalisation of the legal basis and physical and digital infrastructure of the alliance (the KreativEU Heritage European campus), will play a key role for future sustainability and become the basis for further implementation after the four-year pilot phase.

WP2, WP3, WP4 and WP5, while strictly integrated and interconnected within each other and with other Work Packages, all address a specific theme:

---

[1] EC (2023) Evidence Framework on monitoring and evaluation of Horizon Europe, available in: https://research-and-innovation.ec.europa.eu/document/download/e78eceb1-0859-4192-9117-5bdf4b5cf594_en?filename=swd-2023-132-monitoring-evaluation-he.pdf

This plan is outlined in a logic model frame, describing the activities, outputs and outputs indicators that lead to desired results in the work packages.

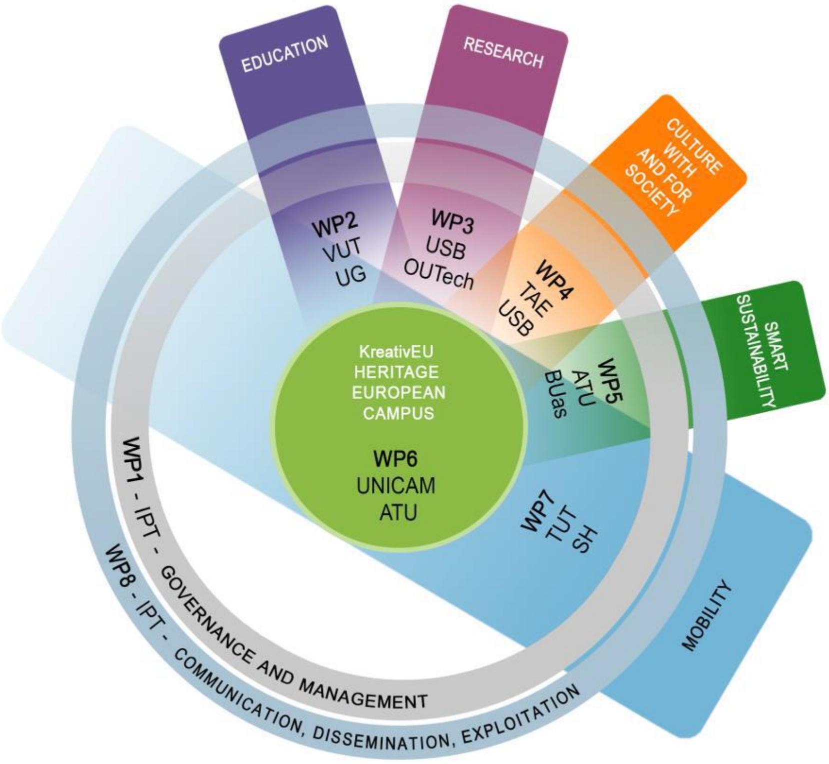

EDUCATION
RESEARCH
CULTURE WITH AND FOR SOCIETY
SMART SUSTAINABILITY
MOBILITY
WP2
VUT
UG
WP3
USB
OUTech
WP4
TAE
USB
WP5
ATU
BUas
WP7
TUT
SH
KreativEU
HERITAGE
EUROPEAN
CAMPUS
WP6
UNICAM
ATU
WP1 - IPT - GOVERNANCE AND MANAGEMENT
WP8 - IPT - COMMUNICATION, DISSEMINATION, EXPLOITATION

Figure 2. KreativeEU Work Plan

2 Logical Framework

This chapter has been organized into three sections.

In the first part, and as mentioned above, the **activities, indicators and targets** of the Work Packages (WP) are presented in a logic framework, preceded by a brief description of the objectives, achievements, results and milestones of each of them.

In a second section, and for all the indicators presented above, the main **monitoring tools** to be used were identified and characterized, namely the data collection methodology, data support, collection frequency and the person responsible for the process.

The third Section describes how each project element, activity, task, and work package (WP) will be weighted based on the execution rate of the project

2.1 Activities, Indicators & Targets

WP1 - KreativEU Governance and Management

Leading Organisation: POLYTECHNIC UNIVERSITY OF TOMAR (IPT), Portugal

Start date: 01/01/2025

End date: 31/12/2028

OBJECTIVES:

1) To establish and ensure first-level governance for the Alliance of HEIs.
2) To ensure a transparent and effective decision-making and risk management process.
3) To coordinate day-by-day activities while keeping track of the delivery of the strategic goals.
4) To report and keep constant communication with the Agency.
5) To monitor the progress of the four-year European grant and evaluate its results.
6) To monitor the quality of deliverables and activities.
7) To monitor the implementation of relevant legislation on data protection, while being in line with the EU Cybersecurity ACT.

OUTCOMES:

Ensured an effective governance and management structure to the pilot phase and to the Alliance, with 90% of project tasks carried out and 90% of project deliverables produced on time, 75% of involved staff satisfied with the overall process.

OUTPUTS:

D1.1 – Multi-level KreativEU organigram

Type: R - Document, report **Dissemination Level**: PU – Public

Due Date: (month) 4

Description: pdf file with graphics; Language: English.

The document, published on the website after production, will resume the functioning of the multi-level structure of KreativEU and comprehend:

1) The name and profile of the first President of the General Assembly
2) The names and functions of all the appointed General Assembly members
3) The names and functions of the elected members of the Student Union
4) The name and profile of the first elected General Secretary of KreativEU
5) The names and functions of the appointed members of the Managing Board
6) The names and functions of the appointed members of the Steering Committee
7) The names and organisations of the appointed Advisory Board members
8) The names and functions of the appointed Key Project Team members
9) The names and functions of the appointed Monitoring and Evaluation Team members
10) The names and functions of the appointed Finances Team members
11) The names and functions of the appointed Quality Control Team members

This deliverable, signed by all HEIs involved after the completion of the process, will be the basis for the future governance of the Network, and a model for other potential or existing Alliances of European Universities.

D1.2 – Monitoring & Evaluation Plan

Type: R — Document, report **Dissemination Level**: SEN – Sensitive

Due Date: (month) 6

Description: pdf file with graphics; Language: English.

This deliverable, signed by all HEIs involved, will set data collection methods, and analysis techniques to track progress and measure effectiveness of the Alliance.

D1.3 – Financial Plan

Type: R — Document, report **Dissemination Level**: SEN – Sensitive

Due Date: (month) 6

Description: pdf file with graphics; Language: English.

This deliverable, signed by all HEIs involved, will set specific and adaptable processes and templates for documenting, monitoring, reporting and accounting all financial expenditures, taking into account each partner's own and Nationalspecific administrative procedures.

D1.4 – Quality Control Plan

Type: R — Document, report **Dissemination Level**: SEN – Sensitive

Due Date: (month) 6

Description: pdf file with graphics; Language: English.

This deliverable, signed by all HEIs involved, will set the procedures and activities aimed at meeting quality objectives for the Alliance. It will contain the guidelines and the rules to follow to assess the quality of the activities and deliverables produced.

D1.5 – Data Protection Plan

Type: R — Document, report **Dissemination Level**: SEN – Sensitive

Due Date: (month) 6

Description: pdf file with graphics; Language: English.

This deliverable, signed by all HEIs involved, will set the policy and procedures at KreativEU to safeguard individuals' rights and freedoms in relation to personal data and in compliance with national and EU legislation.

D1.6 – Micro-Credentials Regulation

Type: R — Document, report **Dissemination Level**: PU – Public

Due Date: (month) 8

Description: pdf file with graphics; Language: English.

The document, published on the website after production, will regulate the certification with Micro-Credentials for the KreativEU Alliance.

This deliverable, signed by all HEIs involved, will be the basis for the certification with Micro-credentials and a model for other potential or existing Alliances of European

Universities.

D1.7 – Diversity and Inclusion Plan

Type: R — Document, report **Dissemination Level**: PU – Public

Due Date: (month) 8

Description: pdf file with graphics; Language: English.

The document, published on the website after production, will resume measures and principles for gender balance and equality, while ensuring social inclusion, and fostering diversity.

This deliverable, signed by all HEIs involved, will be a model for other potential or existing Alliances of European Universities.

D1.8 – Final Report on the implementation of the Quality Control Plan

Type: R — Document, report **Dissemination Level**: SEN – Sensitive

Due Date: (month) 48

Description: pdf file with graphics; Language: English.

For evaluation purposes all partners will be asked to complete a quality control report. These reports will be analysed so that a review of the overall success on the implementation of the Quality Control Plan can be set out.

D1.9 – Final Report on the implementation of the Data Protection Plan

Type: R — Document, report **Dissemination Level**: SEN – Sensitive

Due Date: (month) 48

Description: pdf file with graphics; Language: English.

For evaluation purposes all partners will be asked to complete a data protection report. These reports will be analysed so that a review of the overall success on the implementation of the Data Protection Plan can be set out.

D1.10 – Final Report on the implementation of the Micro-Credentials Regulation

Type: R — Document, report **Dissemination Level**: SEN – Sensitive

Due Date: (month) 48

Description: pdf file with graphics; Language: English.

For evaluation purposes all partners will be asked to complete a report on the implementation of the Micro-Credentials Regulation. These reports will be analysed so that a review of the overall success on the implementation of the Micro-Credentials Regulation can be set out.

D1.11 – Final Report on the implementation of the Diversity and Inclusion Plan

Type: R — Document, report **Dissemination Level**: SEN – Sensitive

Due Date: (month) 48

Description: pdf file with graphics; Language: English.

For evaluation purposes all partners will be asked to complete a diversity and inclusion report. These reports will be analysed so that a review of the overall success on the implementation of the Diversity and Inclusion Plan can be set out.

D1.12 – KreativEU archive

Type: DATA — data sets, microdata, etc **Dissemination Level**: SEN – Sensitive

Due Date: (month) 48

Description :repository of documents; Language: English.

This deliverable will represent the "history" of the first four years of the KreativEU Alliance.

It will be stored on the shared KreativEU cloud for privacy and security reasons, with total access granted only to members of the Managing Board. It will comprehend:

1) All meeting minutes, signature sheets and decisions taken during the General Assembly, Student Union, Managing Board, Steering Committee and Advisory Board meetings.

2) All formal communication exchanged between members belonging to the first and second level managing bodies.

3) Technical, financial, monitoring and evaluation reports (interim and final).

4) Overall Opinions given by the Quality Control Team and the Data Protection Team.

5) A final executive summary by the President of the KreativEU, recording the first four years of the alliance and indicating the future ways the network could evolve to deliver on its strategic vision and mission.

MILESTONES:

Milestone No.	Milestone Name	Means of Verification	Due Date (month)
1	Consortium Agreement is signed	Description: When the Consortium Agreement is signed it will mean that the Consortium is officially established. Means of Verification: Delivery of Consortium Agreement.	3
2	Kick-off meeting is hosted	Description: When the kick-off meeting is hosted, it will mean that the Steering Committee has been established and the four-year pilot phase is ready to start. Means of Verification: Meeting minutes, signature sheets.	3
3	The Multi-level KreativEU organigram is delivered	Description: When the Organigram is delivered, it will mean that all necessary figures and roles for multi-level management will be covered and ready to govern and manage the network. Means of Verification: Date of approval of the Deliverable by the Steering Committee.	4
4	The Monitoring & Evaluation, Financial, Quality Control and Data Protection Plans are delivered	Description: When the Monitoring and Evaluation Plan, the Financial Plan, the Quality Control Plan, and the Data Protection Plan are delivered it will mean that all necessary procedures have been established so that the third level-governance bodies will be ready to start implementing their day-by-day coordination and management. Means of Verification: Date of approval of the Deliverables by the Steering Committee.	6
5	The Micro-Credentials Regulation and the Diversity and Inclusion Plan are delivered	Description: When the Micro-Credentials Regulation and the Diversity and Inclusion Plan are delivered it will mean that all the necessary regulations are in place for the implementation of the training programmes. Means of Verification: Date of approval of the Deliverables by the Steering Committee.	8

6	Final Evaluation	Description: An internal final evaluation will be performed. Main recommendations will be considered for the subsequent four-year implementation phase. Means of Verification: Delivery of the Final Reports on the implementation of the Quality Control, Data Protection and Diversity and Inclusion Plans and of the Micro-Credentials Regulation.	48

ACTIVITIES, INDICATORS &TARGETS

Activities	Indicators	Target
T1.1 - Setting-up and functioning of the Network Governance structure	• % of tasks completed in time and according to Plan.	90%
T1.2 - Setting-up and functioning of the Project Governance structure	• % of deliverables produced in time and according to plan.	90%
T1.3 - Day-by-day coordination	• No. of meetings of the General Assembly Hosted.	8
T1.4 - Technical and financial reporting	• No. of meetings of the Steering Committee hosted.	8
T1.5 - Quality Control	• % of reported financial expenditure in line with the financial planning and the reporting compliance.	95%
T1.6 - Cybersecurity and Data Protection policies, procedures, and reporting	• % of staff from the eleven HEIs declaring satisfaction about the process implementation processes.	75%

WP2 - KreativEU Education

Leading Organisation: **UNIVERSITY OF GREIFSWALD** (UG), Germany

Co-leading Benef.: **VALAHIA UNIVERSITY OF TÂGOVISTE** (VUT), Romania

Start date: 01/01/2025

End date: 31/12/2028

OBJECTIVES:

Promote novel, high-quality and highly relevant learning opportunities for students at bachelor, master, and doctoral levels and in the realm of life-long learning and continuing professional development, by fostering student-led learning, research-oriented learning and experiential learning outside the classroom and by promoting the open and the digital education paradigms.

Recognising the inseparable interconnection of tangible and intangible cultural heritage, as well as the interwoven nature of local and national traditions, crafts, cultural practices, folklore, and ecocultural identity, the courses and study programmes offered by KreativEU will re-evaluate these elements and their associated ecological surroundings, the lived environment, especially in the context of the digital age, across different academic disciplines and fields of expertise.

OUTCOMES:

By 2028, at least 17,500 students from bachelor to doctoral level at the eleven partner HEIs will have been educated in culture, identity, memory, heritage and ecocultural identity through innovative jointly developed KreativEU labelled courses, master's degree programmes, doctoral training programmes, educational summer schools, internships, and other formats, including life-long learning (LLL), with a high level of satisfaction, with the support of the KreativEU Career Centre and the Centre of Excellence for Digital Education and AI.

OUTPUTS:

Deliverable D2.1 – KreativEU transnational course catalogue

Type: DATA — data sets, microdata, etc **Dissemination Level**: PU – Public

Due Date: (month) 8

Description: database. Language: English.

In this first edition of the course catalogue, all courses offered under the KreativEU label will be listed in a database hosted on KreativEU digital infrastructure (WP6) and via the course information platforms of the member institutions.

The course catalogue will be accessible externally, so that people interested in gaining micro-credentials can select appropriate courses. Over time, the number of courses in the catalogue will grow. There will be two editions of the catalogue per year.

D2.2 – Curriculum and syllabus for 1st KreativEU Master's degree programme

Type: R — Document, report **Dissemination Level**: SEN – Sensitive

Due Date: (month) 12

Description: pdf file with graphics. Language: English.

Academic Programme Handbook: comprehensive handbook outlining the curriculum, policies, guidelines and syllabi of disciplines.

Note: deliverable will become fully public once accreditation complete.

D2.3 – Common training concept for the doctoral training programmes

Type: R — Document, report **Dissemination Level**: SEN – Sensitive

Due Date: (month) 12

Description: pdf file. Language: English.

We will prepare common training guidelines for doctoral students and supervisors. The recommendations will cover both the provision of specific methodological skills as well as transferable and soft skills. This will ensure quality assured, individually tailored training for doctoral students.

D2.4 – KreativEU Joint Supervision Pool Database

Type: DATA — data sets, microdata, etc **Dissemination Level**: SEN – Sensitive

Due Date: (month) 12

Description: database. Language: English, Bulgarian, Czech, Dutch, German. Italian, Polish, Portuguese, Romanian, Slovak, Swedish, and Turkish.

Searchable database of academics from KreativEU institutions willing to co-supervise bachelor, master and doctoral theses / dissertations from other KreativEU institutions. Once online (digital infrastructure), the database will be expanded, as other academics will be able to add their profiles.

D2.5 – Concept for the implementation of the KreativEU Career Centre

Type: R — Document, report **Dissemination Level**: SEN – Sensitive

Due Date: (month) 12

Description: pdf file with graphics. Language: English, Bulgarian, Czech, Dutch, German. Italian, Polish, Portuguese, Romanian, Slovak, Swedish, and Turkish.

The implementation concept will map existing career development structures at the member institutions and provide a road map for integrating decentral structures and initiating necessary central structures for the achievement of the activities of the KreativEU Career Centre.

D2.6 – Concept for the implementation of the KreativEU Centre for Excellence in Digital Education and AI

Type: R — Document, report **Dissemination Level**: SEN – Sensitive

Due Date: (month) 12

Description: pdf file with graphics. Language: English, Bulgarian, Czech, Dutch, German. Italian, Polish, Portuguese, Romanian, Slovak, Swedish, and Turkish.

The implementation concept will map existing structures at the member institutions for providing staff with skills in digital education and teaching in intercultural settings and provide a road map for integrating decentral structures and initiating necessary central structures for the achievement of the activities of the Centre for Excellence in Digital Education and AI.

D2.7 – Pool of placement, internship and employment opportunities database

Type: DATA — data sets, microdata, etc **Dissemination Level**: SEN – Sensitive

Due Date: (month) 18

Description: database. Language: English, Bulgarian, Czech, Dutch, German. Italian, Polish, Portuguese, Romanian, Slovak, Swedish, and Turkish.

The KreativEU Career Centre team will source relevant placement and employments offers from the partner HEIs, associated partners and other organisations. The database will contain announcements giving details on the host, necessary profile, tasks, duration, location, financial aspects etc. for placements/internships and employment opportunities. The database will be hosted on the KreativEU digital infrastructure provided via WP6.

D2.8 – Transnational courses Evaluation Report

Type: R — Document, report **Dissemination Level**: PU – Public

Due Date: (month) 21

Description: pdf file with graphics. Language: English, Bulgarian, Czech, Dutch, German. Italian, Polish, Portuguese, Romanian, Slovak, Swedish, and Turkish.

All courses offered under the KreativEU label will be evaluated in terms of quality, student satisfaction, and transnational participation. The evaluation will cover all levels of study – bachelor, masters, and doctoral level, as well as microcredential courses offered via career centre. The evaluation will be performed annually.

D2.9 – Standardised framework for automatic credit recognition

Type: R — Document, report **Dissemination Level**: PU – Public

Due Date: (month) 24

Description: pdf file with graphics. Language: English, Bulgarian, Czech, Dutch, German. Italian, Polish, Portuguese, Romanian, Slovak, Swedish, and Turkish.

Initially, credit recognition will be implemented through existing Erasmus mechanisms. Based on shared experience of best practice and challenges, we will establish procedures for organising automatic credit recognition across KreativEU.

The document will contain guidelines and regulations to be applied in all member institutions and will be a model for other European Universities.

D2.10 – Curricula and syllabi for 4 further KreativEU master's degree programmes

Type: R — Document, report **Dissemination Level**: SEN – Sensitive

Due Date: (month) 30

Description: pdf file with graphics. Language: English.

Academic Programme Handbooks: comprehensive handbook outlining the curriculum, policies, guidelines and syllabi of disciplines.

D2.11 – Cotutelle Framework agreement

Type: R — Document, report **Dissemination Level**: SEN – Sensitive

Due Date: (month) 36

Description: pdf file. Language: English

Based on shared experience of best practice and challenges, the agreement will contain templates for organising cotutelle across KreativEU. The document will contain recommendations and templates for concluding bi-and/or multi-lateral agreements for individual doctoral students. The templates can be used by all member institutions according to their needs and will be a model for other European higher education institutions.

D2.12 – Repository of theses / dissertations produced under joint supervision

Type: DATA — data sets, microdata, etc **Dissemination Level**: PU – Public

Due Date: (month) 36

Description: The open access repository will contain all doctoral theses/dissertations produced under joint supervision. Bachelor and master theses will be included subject to confirmation by supervisors of quality of work. The database will be hosted on the

KreativEU digital infrastructure provided via WP6 and also accessible to wider scientific community via scientific search engines (e.g. BASE) and to the general public via a link from the KreativEU website.

D2.13 – Report on the implementation of the KreativEU placement programme

Type: R — Document, report **Dissemination Level**: SEN – Sensitive

Due Date: (month) 36

Description: pdf file with graphics. Language: English.

For evaluation purposes students completing a placement from the KreativEU pool and the placement providers will be asked to complete a report on their experience. We will analyse these reports and use other indicators to review of the overall success of the placement programme in terms of quality, student and host satisfaction, participation of students with disabilities, at risk of exclusion, or who are otherwise less likely to participate in conventional physical mobility formats.

D2.14 – KreativEU resource library for intercultural digital education

Type: DATA — data sets, microdata, etc **Dissemination Level**: SEN – Sensitive

Due Date: (month) 36

Description: database. Language: English, Bulgarian, Czech, Dutch, German. Italian, Polish, Portuguese, Romanian, Slovak, Swedish, and Turkish.

The KreativEU Centre for Excellence in Digital Education and AI will offer training courses, prepare teaching manuals, toolbox and best practice briefings etc. for intercultural digital education and AI fundamentals. These resources developed will be tested in practice and made available for use by the KreativEU alliance and the wider community of practice via a database hosted by KreativEU digital infrastructure (WP6).

D2.15 – Joint Master Programmes evaluation report

Type: R — Document, report **Dissemination Level**: PU – Public

Due Date: (month) 48

Description: Format: pdf file with graphics. Language: English.

The 5 master’s degree programmes initiated will be monitored, reviewed and revised according to the Standards and Guidelines for Quality Assurance in the European Higher Education Area (ESG) 2015, pt. 1.9. For each piloted joint master’s programme, a comprehensive report on feedback and learning results of participants and the feedback from the staff involved will be produced once the first cohort has graduated (i.e. after 2 years), also with an eye on the changing needs of society and the employment rates after the graduation (follow-up).

Based on the lessons learned during the first piloting, the Alliance will implement future joint programmes.

MILESTONES:

Milestone No.	Milestone Name	Means of Verification	Due Date (month)
7	KreativEU transnational course catalogue is published	Description: In time for the academic year 2025/26, a transnational course catalogue will allow students at all degree levels and students seeking micro-credentials to select courses involving virtual and/or blended mobility. The course catalogue will be updated and expanded twice annually. Means of Verification: Course Catalogue is available for use on KreativEU digital infrastructure (WP6) and via the course information platforms of the member institutions and through a link from the KreativEU website.	8
8	KreativEU Joint Supervision Pool is launched	Description: Profiles of academics from KreativEU institutions willing to co-supervise bachelor, master and doctoral theses / dissertations from other KreativEU institutions will be collected in an online database accessible to students and their main (home) supervisor. Means of Verification: Online Database available on KreativEU digital infrastructure (WP6)	12
9	KreativEU Centre for Excellence in Digital Education and AI is	Description: Governing bodies of the member universities approve the establishment of the KreativEU Centre for	12

	launched	Excellence in Digital Education and AI as set out in the implementation concept. Overarching structure launched on this basis. Means of Verification: Date of approval by the Steering Committee.	
10	KreativEU Career Centre is launched	Description: Governing bodies of the member universities approve the establishment of the KreativEU Career Centre as set out in the implementation concept. Overarching structure launched on this basis. Means of Verification: Date of approval by the Steering Committee	14
11	1st doctoral student enrolled on a joint doctoral training programme	Description: Admission takes place according to regulations established at HEIs involved within a joint framework. Means of Verification: Publication of the admission procedures on the KreativEU website and partners websites	18
12	1st placement via KreativEU Career Centre	Description: Once the KreativEU Career Centre is operational, the team will liaise with associated partners and other stakeholders to generate placement opportunities for students. Means of Verification: Learning/mobility agreement	18
13	1st KreativEU joint Master's degree programme is accredited	Description: The initial accreditation process for a transnational, interdisciplinary joint degree programme is completed. This will allow piloting and provide a blue print for at least 4 further joint degree programmes at master's level. Means of Verification: Documentation of accreditation process.	24

ACTIVITIES, INDICATORS &TARGETS

Activities	Indicators	Target
T2.1 - Development of transnational and interdisciplinary KreativEU label courses, certified with ECTS and micro-credentials as appropriate, on culture, identity, memory, heritage and ecocultural identity for use in degree programmes, LLL programmes and summer schools.	• No. KreativEU labelled courses offered.	30
	• No. students participating in KreativEU labelled courses, educational summer schools and other formats.	17500
T2.2 - Creation of transnational, interdisciplinary and joint Master's degree programmes related to culture, identity, memory, heritage and ecocultural identity that pilot the European degree label.	• No. joint Master's degree programmes.	5
	• No. students enrolled in joint Master's degree programmes.	100
T2.3 - Creation of transnational, interdisciplinary and joint doctoral training programmes related to culture, identity, memory, heritage and ecocultural identity that pilot the European degree label.	• No. Joint doctoral training programmes.	8
	• No. students participating in joint doctoral training programmes.	120
T2.4 - Joint supervision of interdisciplinary theses/dissertations at Bachelor, Master and doctoral level.	• No. academics listed in KreativEU joint supervisor pool.	220
	• No. co-supervised degree theses /dissertations.	110
T2.5 - Establishment of a KreativEU Career Centre connected to increased employability and up-skilling (also in connection with practical training, flexible mobility, lifelong learning, and micro-credentials).	• No. of students acquiring micro-credentials.	1000
T2.6 - Establishment of a KreativEU Centre for	• No. of KreativEU institutions offering training in AI fundamentals.	100%

Excellence in Digital Education and AI.	• % of students participating in the joint educational activities (including educational summer schools, placements etc.) declaring a high rate of satisfaction.	75%

WP3 - KreativEU Research

Leading Organisation: JIHOCESKA UNIVERZITA V CESKYCH BUDEJOVICICH (USB), Czechia

Co-leading Benef.: OPOLE UNIVERSITY OF TECHNOLOGY (OUTech), Poland

Start date: 01/04/2025

End date: 31/12/2028

OBJECTIVES:

Promote novel, high-quality and highly relevant learning opportunities for students at bachelor, master, and doctoral levels and in the realm of life-long learning and continuing professional development, by fostering student-led learning, research-oriented learning and experiential learning outside the classroom and by promoting the open and the digital education paradigms.

Recognising the inseparable interconnection of tangible and intangible cultural heritage, as well as the interwoven nature of local and national traditions, crafts, cultural practices, folklore, and ecocultural identity, the courses and study programmes offered by KreativEU will re-evaluate these elements and their associated ecological surroundings, the lived environment, especially in the context of the digital age, across different academic disciplines and fields of expertise.

OUTCOMES:

By 2028, at least 220 experts from the eleven HEIs will have been involved in the KreativEU joint thematic endeavour in the field of intangible and tangible cultural heritage, producing at least 330 products and disseminating their findings to at least 16500 students, while supporting the establishment of at least 5 transnational working groups.

OUTPUTS:

D3.1 – KreativEU Study Protocol and Methodology

Type: R — Document, report **Dissemination Level**: PU – Public

Due Date: (month) 15

Description: pdf file (text). Language: English, Bulgarian, Czech, Dutch, German. Italian, Polish, Portuguese, Romanian, Slovak, Swedish, and Turkish.

This document will set the ground rules and protocols to follow for setting-up the coordination and the production of research-based materials in KreativEU during and after the pilot phase. Includes joint methodology. It will also contain the goals, expected results and exploitation plan for the production resulting from the joint endeavour.

D3.2 – Concept for the implementation of the KreativEU transnational working groups

Type: R — Document, report **Dissemination Level**: SEN – Sensitive

Due Date: (month) 36

Description: pdf file with graphics. Language: English, Bulgarian, Czech, Dutch, German. Italian, Polish, Portuguese, Romanian, Slovak, Swedish, and Turkish.

The implementation concept will map existing structures at the member institutions and provide a road map for integrating decentral structures and initiating necessary central structures for the creation of the transnational working groups.

D3.3 – Action Plan/ Road Map for future development

Type: R — Document, report **Dissemination Level**: PU– Public

Due Date: (month) 42

Description: pdf file (text). Language: English.

This deliverable will encompass a detailed evaluation and summary on the activities undertaken during this WP in order to identify and suggest main priorities to assist in the creation of the KreativEU joint working groups. A roadmap for the future development of the KreativEU research-based environment in the medium and long run will also be included, taking into consideration partners’ regional specificities and needs.

D3.4 – Acts and Documents of the Events hosted

Type: R — Document, report **Dissemination Level**: PU – Public

Due Date: (month) 48

Description: database. Language: English, Italian, Romanian, Portuguese, Czech, Turkish, Slovak, Bulgarian, Polish, Dutch, Swedish, German (conferences on national and international level).

All the events organised inside this WP will produce acts and documents which will be maintained and, in the case of the Joint International Conference, published in open format (Digitally) or in paper format (book).

Together with scientific materials produced (mainly theses), this repository will be highly useful and transferrable for researchers and international stakeholders in the field of Cultural Heritage.

MILESTONES:

Milestone No.	Milestone Name	Means of Verification	Due Date (month)
14	The KreativEU Study Protocol and Methodology is delivered	Description: When the KreativEU Study Protocol and Methodology document is delivered it will mean that the joint research-based endeavour is ready to start. Means of Verification: Date of approval by the Steering Committee.	15
15	The KreativEU transnational working groups are created	Description: When the KreativEU transnational working groups are created, it will mean that the first four-year pilot phase has come to an end and that the subsequent four-year implementation phase is ready to start. Means of Verification: Date of approval by the Steering Committee	42

ACTIVITIES, INDICATORS &TARGETS

Activities	Indicators	Target
T3.1 - Joint thematic strategy.	• No. of joint thematic protocols produced.	1
T3.2 - Mapping of national and local ecocultural identities, traditions, architecture, crafts, and folklore, collecting source materials and knowledge, and promoting experience exchange.	R- Document report	1
T3.3 - Organisation of events (e.g., conferences, workshops, walking seminars, etc.).	• No. of walking seminars implemented.	33
	• No. of network conferences realised	22
	• No. of joint international conferences organised.	2
	• No. of science summer schools organised.	3
	• Total no. of persons reached with the conferences and seminars	1760
T3.4 - Promote excellence in open access to scientific knowledge.	• No. of joint open access e-journals created.	1
T3.5 - Acquisition of lessons learned and set-up of the KreativEU transnational working groups.	•No. of students reached by the joint thematic endeavour.	16500
	• No. of transnational working groups created.	5
	• % of experts involved in the joint endeavour declaring high rate of satisfaction	75%
	• % of academic staff involved declaring high rate of satisfaction	75%

WP4 - KreativEU Culture with and for Society

Leading Organisation: STOPANSKA AKADEMIA DIMITAR A. TSENOV (TAE), Bulgaria

Co-leading Benef.: JIHOCESKA UNIVERZITA V CESKYCH BUDEJOVICICH (USB), Czechia

Start date: 01/07/2025

End date: 31/12/2028

OBJECTIVES:

Promoting a contemporary use of the past anchored in history, also encouraging the transdisciplinary collaboration of entrepreneurial artists, inventors, innovators, researchers, students and (future) entrepreneurs, who are seeking further support in the creative arts environment to incubate their ideas and develop their future or existing projects or start-ups.

OUTCOMES:

By 2028, at least 40 individuals or start-ups will have been supported by the KreativEU Art and Heritage Incubator, with the support of a network of at least 55 stakeholders from the eleven partner HEIs, obtaining a high level of satisfaction and supporting a quarter of them (25%) in searching funding for their cultural and creative products/ models.

OUTPUTS:

Deliverable D4.1 – Art and Heritage Incubator structure, rules and procedures for the joint management

Type: R — Document, report **Dissemination Level**: PU – Public

Due Date: (month) 12

Description: pdf file (text). Language: English, Bulgarian, Czech, Dutch, German. Italian, Polish, Portuguese, Romanian, Slovak, Swedish, and Turkish.

This document will set the ground rules, organigram (with names and profiles of the involved experts), the dedicated structures and facilities offered by each partner University for the KreativEU Art Incubator.

It will also contain an extensive IPR (Intellectual Property Rights) section, where the official policy of the Network in terms of how IP rights of artworks/products/services developed inside the Art Incubator will be treated.

Deliverable D4.2 – Art and Heritage Incubator evaluation report

Type: R — Document, report **Dissemination Level**: SEN – Sensitive

Due Date: (month) 36

Description: pdf file (text). Language: English, Bulgarian, Czech, Dutch, German. Italian, Polish, Portuguese, Romanian, Slovak, Swedish, and Turkish.

This deliverable will be composed by the following sections:

1) Set-up framework and assumptions.

2) Data on participation and involvement of stakeholders, experts, persons and organisations during the two years of experimentation.

3) Data and feedback from users/alfa testers on the artworks/products/services produced in the framework of the incubation scheme.

4) Data and feedback from stakeholders on the relationship with incubated persons/projects and the experts of the Incubator.

5) Data and feedback from incubated persons/teams about the process.

6) Executive summary with the lessons learned.

7) Compendium of innovative and sustainable CCI business models.

8) Proposals for further sustainable development of the Incubator.

Deliverable D4.3 – Art and Heritage Strategy for development

Type: R — Document, report **Dissemination Level**: SEN – Sensitive

Due Date: (month) 48

Description: pdf file (text). Language: English, Bulgarian, Czech, Dutch, German. Italian, Polish, Portuguese, Romanian, Slovak, Swedish, and Turkish.

This document will identify the strategic options and select most promising to help the Incubator to grow and achieve its priority goals and objectives.

MILESTONES:

Milestone No.	Milestone Name	Means of Verification	Due Date (month)
16	The Art and Heritage Incubator officially kicks-off	Description: When the programme starts, it will mean that all preparatory work has been done, and participants to be incubated have been selected. Means of Verification: Registration forms, minutes of the Art Incubator managing board officially admitting participants	18

ACTIVITIES, INDICATORS &TARGETS

Activities	Indicators	Target
Task 4.1 - Setting-up of the structure, rules and procedures for the joint management of the incubator	• Incubator structure, rules and procedures for the joint management (No. of Art and Heritage incubators created)	1
Task 4.2 - Stakeholders' involvement and engagement	• No. of stakeholders involved in the Incubator	55
	• No. of individuals/start-ups supported	40
	• % of incubated individuals declaring satisfaction about the service offered	75%
Task 4.3 - Piloting of the incubation scheme	• % of incubated individuals/start-ups acquiring relevant new skills and competences	60%

Task 4.4 - Digital and research support to the Art and Heritage Incubator	• % of incubated individuals/start-ups supported in searching for extra funding	25%
Task 4.5 - Acquisition of lessons learned, fine-tuning and set-up of the transnational Art and Heritage incubator	• A digital compendium of innovative and sustainable CCI business models will be created	R_Document Repprt

WP5 - KreativEU knowledge-creation and design network on smart sustainability

Leading Organisation: STICHTING BREDA UNIVERSITY OF APPLIED SCIENCES (BUas)**,** Netherlands

Co-leading Benef.: ADANA ALPARSLAN TURKES BILIM VE TEKNOLOJI UNIVERSITESI (ATU), Türkiye

Start date: 01/01/2025

End date: 31/12/2028

OBJECTIVES:

Establish a European knowledge-creation and design network that mobilises the four missions of Higher Education (Education, Research, Innovation and Service to Society) to develop, through a challenge-based approach, Ethical-by- Design and Sustainable-by-Design AI systems based on European values. The challenge-based approaches through which these AI systems will be developed purposely account for European values, identity, and diversity, resting on the premise that European history and both tangible and intangible European heritage are key components of a future that is enriching, sustainable, and inclusive. Consequently, the resulting innovative yet feasible and effective AI systems will have the potential to contribute significantly to addressing global challenges, such as climate change, digital transition, biodiversity loss, inequality, and social exclusion in a way that aligns with European values and policies.

OUTCOMES:

By 2028, a total number of 300 students, lecturers, researchers, entrepreneurs, local and regional actors and civil society actors will have joined either the permanent or one of the temporary knowledge-creation and design teams, together representing at least the

European countries represented by the members of the consortium, leading to the creation of at least 12 AI systems at various stages of early development, while supporting the establishment of the KreativEU Smart Sustainability Think Tank.

OUTPUTS:

Deliverable D5.1 – Acts and documents of the thematic summer schools

Type: R — Document, report **Dissemination Level**: PU – Public

Due Date: (month) 36

Description: pdf file (electronic). Language: English.

This deliverable will be a collection of all the materials presented and discussed during the closing symposium, together with executive summary and conclusions of the host organisations.

Deliverable D5.2 – Acts and documents of the thematic hackathons

Type: R — Document, report **Dissemination Level**: PU – Public

Due Date: (month) 36

Description: pdf file (text). Language: English.

This deliverable will be a collection of all the materials presented and discussed during the hackathons, together with executive summary and conclusions of the host organisations.

Deliverable D5.3 – Concept for the implementation of the KreativEU Smart Sustainability Think Tank

Type: R — Document, report **Dissemination Level**: SEN – Sensitive

Due Date: (month) 40

Description: pdf file (text). Language: English, Bulgarian, Czech, Dutch, German. Italian, Polish, Portuguese, Romanian, Slovak, Swedish, and Turkish.

The implementation concept will map existing structures and resources at the member institutions and provide a road map for integrating decentral structures and initiating necessary central structures for the creation of the KreativEU Smart Sustainability Think Tank.

Deliverable D5.4 – Acts and documents of the closing symposium

Type: R — Document, report **Dissemination Level:** PU – Public

Due Date: (month) 42

Description: pdf file (text). Language: English.

This deliverable will be a collection of all the materials presented and discussed during the closing symposium, together with executive summary and conclusions of the host organisations.

MILESTONES:

Milestone No.	Milestone Name	Means of Verification	Due Date (month)
17	First thematic summer school is hosted	Description: The first thematic summer school corresponds to the official kick-off of the activities of the permanent transnational KreativEU knowledge-creation and design network on smart sustainability. Means of Verification: Published «Acts and documents of the thematic summer school»	7
18	First hackathon is hosted	Description: The first hackathon corresponds to the official kick-off of the activities of the temporary transnational KreativEU knowledgecreation and design teams on smart sustainability. Means of Verification: Published «Acts and documents of the hackathon»	9
19	Final closing symposium	Description: The closing symposium will summarise and disseminate the outcomes of all thematic summer schools and hackathons. Means of Verification: Published «Acts and documents of the closing symposium»	42
20	The KreativEU Smart Sustainability Think Tank officially kicks-off	Description: When the KreativEU Smart Sustainability Think Tank is operational, it will mean that the first four-year pilot phase has come to an end and that the subsequent four-year implementation	46

		phase is ready to start. Means of Verification: Date of approval by the Steering Committee.	

ACTIVITIES, INDICATORS &TARGETS

Activities	Indicators	Target
Task 5.1 - Establish and maintain the permanent team for the KreativEU knowledge-creation and design network on smart sustainability	• No. of thematic summer schools hosted	3
Task 5.2 - Organise thematic summer schools, hackathons, and the closing symposium	• No. of thematic hackathons hosted	12
	• No. of members of the permanent knowledge creation and design team	15
	• No. of students, lecturers, researcheners, entrepreneurs, local and regional actors, and civil society actors involved in either the permanent or one of the temporary knowledge-creation and design teams	300
	• No. of developed AI systems at various stages of early development, such as design briefs and (first) prototypes	12
	• No. closing symposium to summarise and disseminate the outcomes of all thematic summer schools and hackathons	1
Task 5.3 - Acquisition of lessons learned and set-up of the KreativEU Smart Sustainability Think Tank	• No. of Think Tanks created	1

WP6 - KreativEU Heritage European campus.

Leading Organisation: UNIVERSITA DEGLI STUDI DI CAMERINO (UNICAM), Italy

Co-leading Benef.: ADANA ALPARSLAN TURKES BILIM VE TEKNOLOJI UNIVERSITESI (ATU), Türkiye

Start date: 01/01/2025

End date: 31/12/2028

OBJECTIVES:

Establish a fully European University as a long-term institutional structural and strategic cooperation that permits the implementation of a competitive and attractive educational model for the enhancement of European cohesion by fostering its artistic and cultural diversity and by linking education, research, innovation and service to society, through the KreativEU Inter-University Heritage European Campus where students, staff and researchers can enjoy seamless mobility and create new knowledge and innovation together, across countries and disciplines.

OUTCOMES:

By 2028, a joint physical and digital infrastructure shared by all eleven members of the alliance, the KreativEU Inter- University Campus, is fully operative and can be further developed to integrate new functions; the KreativEU Seed Funding Initiative will also be up and running, with at least 22 small/medium-scale innovative and interdisciplinary projects, and 20 competitions being supported with a high level of satisfaction.

OUTPUTS:

Deliverable D6.1 – Common protocols and flow charts for the sharing of spaces and resources

Type: R — Document, report **Dissemination Level:** SEN – Sensitive

Due Date: (month) 6

Description: pdf file (electronic). Language: English.

This deliverable will set the rules, principles and flow charts for the sharing of spaces and resources made available by the KreativEU partner institutions to each other. It will also establish the procedures and define the templates to be used by students, academics, researchers and administrative staff when requesting the use of the common physical pool of spaces.

Deliverable D6.2 – KreativEU Seed Funding Initiative – Regulation

Type: R — Document, report **Dissemination Level**: SEN – Sensitive

Due Date: (month) 6

Description: pdf file (text). Language: English.

This deliverable will set the number and timing of the calls, eligibility, evaluation and selection criteria, application process, selection committees, contact points in every partner HEI, dissemination/communication channels, financial control, etc.

Deliverable D6.3 – KreativEU digital infrastructure

Type: DEM — Demonstrator, pilot, prototype **Dissemination Level**: SEN – Sensitive

Due Date: (month) 24

Description: pdf file (text). Language: English, Bulgarian, Czech, Dutch, German. Italian, Polish, Portuguese, Romanian, Slovak, Swedish, and Turkish.

This deliverable will be the heart of the KreativEU Inter-University Campus and build the basis for the future European University managed and sustained by the KreativEU Network. It will be composed of all databases, applications (back end and front end) and virtual communication tools that will allow students, researchers, staff, managers and representatives to effectively communicate with each other and with the whole world.

This deliverable will be the result of a four-year process of development, testing and fine-tuning, thus, once delivered by M24, it will be continuously upgraded and based on users' feedback.

Deliverable D6.4 – Acts and documents of the projects and the competitions

Type: R — Document, report **Dissemination Level:** SEN – Sensitive

Due Date: (month) 48

Description: pdf file (text). Language: English.

This deliverable will be a collection of all the materials related to the projects and competitions supported through the KreativEU Seed Funding Initiative, with an executive summary and conclusions.

Deliverable D6.5 – KreativEU Seed Funding Initiative – Evaluation Report

Type: R — Document, report **Dissemination Level:** SEN – Sensitive

Due Date: (month) 42

Description: pdf file (text). Language: English.

This deliverable will encompass a detailed evaluation of the KreativEU Seed Funding Initiative in order to account for the most significant results, in terms of the interests of the KreativEU's staff and students in shaping the future of the Alliance. The results of the KreativEU Seed Funding Initiative will be extremely relevant in the design of the exploitation plan to be delivered (WP8, D8.5).

Deliverable D6.6 – Legal statute of the KreativEU European University ready to be signed and entry into force

Type: R — Document, report **Dissemination Level:** SEN – Sensitive
Due Date: (month) 48
Description: pdf file (text). Language: English.
At the end of the project, in coordination with Task Forces formed in WP4, WP5 and WP8, the partner leading this WP will produce an extensive report to be submitted to the Managing Board and to the General Assembly, which will be based on:

1) The feedback of stakeholders involved in short-term mobilities;

2) Analysis of the results obtained thanks to the mobilities in WP4 and WP5;

3) A focus group on how to exploit and maintain sustainable the stakeholder's mobility scheme after the formalisation of the KreativEU Network, involving members of the Advisory Board.

MILESTONES:

Milestone No.	Milestone Name	Means of Verification	Due Date (month)
21	The KreativEU Seed Funding Initiative – Regulation is delivered	Description: When the KreativEU Seed Funding Initiative Regulation is delivered it will mean that the initiative is ready to start being implemented. Means of Verification: Date of approval of the deliverable by the Steering Committee	6
22	The digital infrastructure is ready and working	Description: The Inter-University Campus is set up and is working. Means of Verification: Official approval of the KreativEU digital infrastructure by the Steering Committee.	24
23	The KreativEU legal statute is ready to be signed by Rectors and Presidents	Description: This milestone will be the end of the pilot phase, and the beginning of the KreativEU network and its European University. Means of Verification: Date of approval of the Legal statute of the KreativEU by the Steering Committee.	48

ACTIVITIES, INDICATORS &TARGETS

Activities	Indicators	Target
Task 6.1 - Preparation and adoption of a framework for the common legal statute of the KreativEU European University	• No. of digital infrastructures fully developed	4
Task 6.2 - Pool of spaces and resources for the physical campus	• No. equipped halls for lecturing and seminars	11
Task 6.3 - Digital infrastructure and tools to ensure connectivity between participating HEIs: development of basic digital infrastructure	• No. of communication gateways created	11
	• No. of equipped meeting rooms	11
Task 6.4 - Digital infrastructure and tools to ensure connectivity between participating HEIs: pilot and novel infrastructures for education, research, and engagement	• No. of open access digital databases created	2
Task 6.5 - KreativEU Seed Funding Initiative	• No. of internal small/ medium-scale interuniversity projects supported	22
	• No. of internal competitions for the best ideas/products/star-ups supported	20

WP7 - KreativEU Mobility.

Leading Organisation: SODERTORNS HOGSKOLA (SH), Sueden

Co-leading Benef.: TRNAVSKA UNIVERZITA V TRNAVE (TUT), Slovakia

Start date: 01/06/2025

End date: 31/12/2028

OBJECTIVES:

Offer sustainable transnational mobility opportunities (both physical, with as environmentally friendly means of travel as possible, and virtual), in addition to regular Erasmus + mobility schemes, to all parties involved in the alliance: students, experts, teachers, professors, administrative and support staff, stakeholders, and alumni.

OUTCOMES:

By 2028, the overall goal and ambition is to have a total of 50% of the students, 240 professors, 102 administrative staff 195 experts, 101 stakeholders, 80 alumni and 66 high level members of the Governance structure involved in physical, virtual or blended transnational mobilities at the eleven partner HEIs or other relevant Countries, with a fully functional KreativEU centralised mobility planning, implementing, monitoring and reporting process.

OUTPUTS:

Deliverable D7.1 – KreativEU Sustainable Mobility Plan

Type: R — Document report **Dissemination Level: PU- Public**

Due Date: (month) 12

Description: pdf file. Language: English.

KreativEU will produce a Sustainable Mobility Plan considering challenges and barriers and suggesting solutions for the internal mobility system to be approved by the Steering Committee. The plan will include recommendations for green mobility, inclusion and accessibility to achieve fully operational mobility in KreativEU. It will also include guidelines on the mutual recognition of mobilities. The plan will be revised every year.

Deliverable D7.2 – KreativEU Report on University students, teachers and staff mobility

Type: R — Document report **Dissemination Level: PU- Public**

Due Date: (month) 36

Description: pdf file. Language: English.

After two years of implementation of transnational mobility schemes for partner HEIs students, experts, teachers and staff, the partner leading this WP will coordinate the production of an extensive report to be submitted to the Managing Board, which will be based on:

1) The feedback of all persons involved in short and medium term mobilities.

2) Analysis on the learning results of said mobilities, in coordination with specific Task Forces in WP2 and WP3.

3) A focus group on how to exploit and maintain sustainable the inter-Campus mobility scheme after the formalisation of the KreativEU Network, involving members of the relevant intermediate bodies: the Student Union, the Working Groups set up in WP3, the Managing Board.

Deliverable D7.3 – KreativEU reports on strategic and stakeholders' mobility

Type: R — Document report **Dissemination Level: SEN- Sensitive**

Due Date: (month) 48

Description: pdf file. Language: English.

At the end of the project, in coordination with Task Forces formed in WP4, WP5 and WP8, the partner leading this WP will produce an extensive report to be submitted to the Managing Board and to the General Assembly, which will be based on:

1) The feedback of stakeholders involved in short-term mobilities.

2) Analysis of the results obtained thanks to the mobilities in WP4 and WP5.

3) A focus group on how to exploit and maintain sustainable the stakeholder's mobility scheme after the formalisation of the KreativEU Network, involving members of the Advisory Board.

Deliverable D7.4 – KreativEU report - experiences from working with mobilities

Type: R — Document report **Dissemination Level: PU- Public**

Due Date: (month) 48

Description: pdf file. Language: English.

At the end of the project, in coordination with Task Forces formed in WP2, WP3 and WP6, the partner leading this WP will produce a report to be submitted to the Managing Board and to the General Assembly, which will be based on the experiences from the participating HEIs within the alliance and the feed-back from participants having completed a physical or virtual mobility. The results will be disseminated within the alliance and to external parties e.g., at sessions at national and international conferences and seminars, such as National Agencies conferences and the EAIE annual conference.

MILESTONES:

Milestone No.	Milestone Name	Means of Verification	Due Date (month)
24	The KreativEU Sustainable Mobility Plan is delivered	Description: The internal mobility system will specify rules and recommendations for the mobility implementation to be more flexible, inclusive and diverse for students, academic staff and stakeholders focusing green mobility. This mobility system will help to overcome barriers often encountered during regular Erasmus+ mobilities (ECTS recognition, teaching duties of teachers, research mobility, residence permit issues for non-EU citizens). It will contribute to a smoother implementation of the Erasmus without Paper and the Erasmus European Sstudent	12

		Ccard in all the involved universities. Means of Verification: Data contained in the KreativEU Sustainable Mobility Plan officially approved by the Steering Committee.	
25	Review of the internal mobility scheme.	Description: After two full years of completed mobilities a review will be carried out in the framework of the project, to finetune the internal mobility scheme and programme its future in the KreativEU European University on the basis of experience with its practical implementation. Means of Verification: Data contained in the KreativEU Report on University students, researchers, teachers and staff mobility officially approved by the Steering Committee.	36
26	KreativEU website hits 1 million unique accesses	Description: When this goal is reached, it will mean the communication strategy is fully being implemented and working. Means of Verification: Counter on KreativEU website	30

ACTIVITIES, INDICATORS &TARGETS

Activities	Indicators	Target
T7.1 - Student mobility	• No.of the students within the alliance benefitting from embedded mobility at all levels, including at Bachelor, Master and Doctoral levels, be it physical, virtual, or blended.	50%
T7.2 - Staff mobility	• No. of professors involved in mobilities Physical / virtual	100/ 140
	• No of administrative staff involved in mobilities Physical / virtual	62/ 40
T7.3 - Stakeholders' mobility	• No of stakeholders involved in the mobilities Physical / virtual	76 / 25
	• No of alumni involved in the mobilities Physical / virtual	40/40

T7.4 - Research-based mobility	• 8 short-term mobilities per partner, ideally 4 PhD mobility units and 4 staff mobility units, will be organised per partner	88
T7.5 - Strategic mobility/ International	• No. of international/strategic mobilities implemented Physical	66
	• No. of expert mobility implemented Physical / virtual	165/30
T7.6 - Overcome obstacles to mobility	• Mapping and identification of the main obstacles to mobility and afterwards the setting up of a series of measures to overcome the identified obstacle.	1

WP8 - KreativEU communication, dissemination, exploitation

Leading Organisation: POLYTECHNIC UNIVERSITY OF TOMAR (IPT), Portugal

Start date: 01/01/2025

End date: 31/12/2028

OBJECTIVES:

1) To actively and effectively engage our target groups in activities. 2) To communicate an integrated and unique image of the Network to build on for future activities. 3) To give adequate information and evidence of the European Union financing. 4) To extensively disseminate and exploit scientific outputs, as well as all activities implemented during the four-year pilot phase.

OUTCOMES:

By 2028, KreativEU activities are widely known thanks to a wide outreach of the alliance website, at least 88 dissemination activities, the outreach of at least 1200 stakeholder organisations.

OUTPUTS:

Deliverable D8.1 – Dissemination and Communication Plan

Type: R — Document report **Dissemination Level:** SEN- Sensitive

Due Date: (month) 6

Description: pdf file with graphics; Language: English

The communication and dissemination plan sets out a strategy to maximise the impact of the KreativEU Alliance, to increase its visibility, and to ensure that its outputs reach a wide audience of relevant stakeholders. It will also define what information should be communicated, who should receive that information, when that information should be delivered, where communication will be shared, and how those communications will be tracked and analysed. Instructions on how to make the EU funding visible will also be included.

Deliverable D8.2 – KreativEU website in all the languages of the partner HEIs

Type: DEC —Websites, patente filings, videos, etc **Dissemination Level:** PU- Public

Due Date: (month) 12

Description: website. Language: Bulgarian, Czech, Dutch, German. Italian, Polish, Portuguese, Romanian, Slovak, Swedish and Turkish. It is already available in English (KreativEU.org).

The KreativEU website will be the main tool for communication, and it will be an important deliverable of the pilot phase.

Its main features will be designed and contained in the communication strategy produced during the first months of the pilot phase, and it will integrate the KreativEU visual identity, the European Commission and Erasmus+ visual identity guidelines, and each involved HEI's own communication policies and visual identity. The website will be multi-language to accommodate the needs of students, staff and stakeholders from all involved countries.

Deliverable D8.3 – Internationalisation Plan

Type: R — Document, report **Dissemination Level:** SEN - Sensitive

Due Date: (month) 12

Description: pdf file. Language: English

This document will set out a strategy to maximise the internationalisation of the KreativEU Alliance, to increase its visibility, and to ensure that its outputs reach a wide range of other HEIs, networks, alliances, and Creative and Cultural Industry organisations seeking external cooperation partners. It will also set out the procedures to implement mobility schemes from and to KreativEU and these organisations.

Deliverable D8.4 – Update of the Dissemination and Communication Plan

Type: R — Document, report **Dissemination Level:** SEN - Sensitive

Due Date: (month) 20

Description: pdf file with graphics. Language: English

An updated Communication and Dissemination Plan will be produced as to have a fully operational document. Partners will be asked to provide their feedback on the necessary updates.

Deliverable D8.5 – Final Report on the implementation of the Dissemination and Communication Plan

Type: R — Document, report **Dissemination Level:** SEN - Sensitive

Due Date: (month) 48

Description: pdf file with graphics. Language: English

For evaluation purposes all partners will be asked to complete a dissemination and communication report. These reports will be analysed so that a review of the overall success on the implementation of the Dissemination and Communication Plan can be set out.

Deliverable D8.6 – Final Report on the implementation of the Internationalisation Plan

Type: R — Document, report **Dissemination Level:** SEN - Sensitive

Due Date: (month) 48

Description: pdf file with graphics. Language: English

For evaluation purposes all partners will be asked to complete an internationalisation report. These reports will be analysed so that a review of the overall success on the implementation of the Internationalisation Plan can be set out.

Deliverable D8.7 – KreativEU Tool Box of Good Practices

Type: R — Document, report **Dissemination Level:** PU – Public

Due Date: (month) 48

Description: pdf file with graphics; Language: English, Bulgarian, Czech, Dutch, German. Italian, Polish, Portuguese, Romanian, Slovak, Swedish, and Turkish

This document will set the good practices practiced during the KreativEU four-years pilot phase which will be presented as tools for other Alliances to incubate and start their joint endeavour. The already huge list of Associated Partners and other stakeholders supporting the KreativEU Alliance will be of a pivotal importance in promoting the dissemination of this Tool Box in their home countries, assisting the KreativEU Alliance in mainstreaming its good practices in Europe and beyond.

Deliverable D8.8 – Exploitation Plan

Type: R — Document, report **Dissemination Level:** SEN – Sensitive

Due Date: (month) 48

Description: pdf file. Language: English

This deliverable will be produced by analysing deliverables produced during the four-year pilot phase, in order to ensure proper financial management of the network structure in the future, making accurate and transparent use of each HEI's and stakeholders' funds, and programming future grants and contributions from national, European and international institutions. All partners will cooperate, led by the lead partner of the consortium, to produce this strategy for continued and evolving exploitation of the work conducted during the first four years of the network. The legal framework and the digital infrastructure produced in WP6, and the governance organigram formalised in WP1 are key prerequisites for the Exploitation Plan.

MILESTONES:

Milestone No.	Milestone Name	Means of Verification	Due Date (month)
27	Work on the Exploitation plan starts	Description: When T8.5 starts, it will mean the four-year pilot phase has entered the last phase, where results will be collected, lessons will be acquired, and the future of the network will be planned and prepared. Means of Verification: Meeting minutes of the WP8 Team.	36

ACTIVITIES, INDICATORS &TARGETS

Activities	**Indicators**	Target
T8.1 - Joint communication strategy	• Joint Communication Strategy to be translated into the Dissemination and Communication Plan	1
T8.2 - Communication and dissemination activities	• No. of web visitors reached by the project website	2M
	• No. of dissemination events hosted/participated in	88
	• No. of podcast series released within the framework of the podcast Science, Heritage & Technology	1 per month
	• No. of stakeholder organisations reached with dissemination activities	1200
T8.3 - Outreach activities	• No. of public and society lectures open to general public	88
	• No. of Student's Festivals organised	13
T8.4 - Joint internationalisation strategy	• Plan of internationalization	1
	• Toolbox of good practices	1
T8.5 - Exploitation of results	• Strategy focused on sustainably exploiting and maintaining activities trialled with the Erasmus+ grant	1

2.2 Monitoring Tools

In this section, for all the indicators presented in the previous section, the main monitoring tools to be used have been identified and characterized, namely the data collection methodology, the data carrier, the collection frequency and the person responsible for the process.

Bearing in mind that, despite the heterogeneity in the composition of the WPs (different institutions with different operating procedures), there is homogeneity in the internal functioning of each of the WPs (procedures supported by documents), the M&E_Team considered that the same methodology for defining monitoring tools would be applied to all indicators, namely with regard to:

- **Data Collection**

  For each of the indicators, the data produced internally in each of the WP_Teams will be considered as monitoring data.

- **Data Carrier**

  For each of the indicators, the digital documents produced internally by each of the WP_Team will be considered as support for the monitoring data.

- **Frequency**

  In each WP and for each of the indicators, WP_Leaders will be asked monthly (at the end of each month) to send documents produced internally that prove the activities carried out.

- **Responsible**

  In each WP, the person ultimately responsible for validating and submitting the information produced to the WP_Team, will be the WP_Leader's, or whoever he delegates.

- **Reporting**

  The assessment of the performance of each of the indicators, in each of the activities of each of the WPs will be carried out **(1) online**, in real time, as soon as the information is validated by the M&E_Team, and **(2)** in a half-yearly report to be submitted by the M&E_Team to the Steering Committee.

Data Collection	**Data collection produced by the WP_Team**
Data Carrier	**Documents produced by the WP_Team**
Frequency	**Monthly (until the last day of the month)**
Responsible	**WP_Leader & WP_Co-Leader**
Reporting	**(1) Online pre-report and (2) final report every 6 months**

Figure 3. Monitoring Tools.

2.3 Weighting structure for Work Packages, Deliverables, Milestones, Tasks and Activities

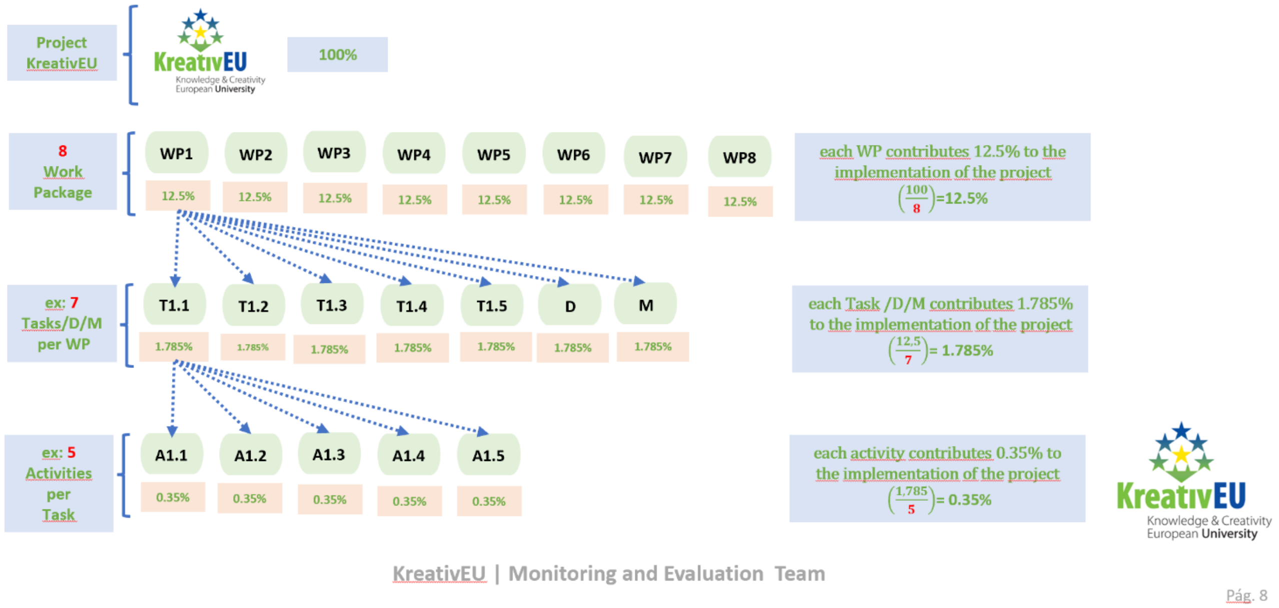
In this section, we illustrates how each project element, activity, task, and work package (WP) will be weighted in terms of the project's execution rate.

Weighting of Expected Results and Indicators is a common feature in EU-funded project applications, where each result and its indicators are assigned specific weights for evaluation.

1. **In the case of the KreativEU project, the following weighting methodology will be considered:**

- Each "Work Package" contributes a maximum weight of ($\frac{1}{8}$) of 100%, or 12.5%, to the project's overall assessment.
- Each task, deliverable, or milestone in a work package contributes a fraction of this 12.5%. For example, if a work package (WP) has five tasks, one deliverable, and one milestone, each task, deliverable, and milestone will contribute ($\frac{1}{7}$) of 12.5%, or 1.785%, to the overall assessment of the project.
- Each activity within a task contributes a fraction of 1.785%, depending on the number of activities. If there are five activities, for example, each will contribute ($\frac{1}{5}$) of 1.785%, or 0.35%, to the overall evaluation.
- An activity is considered complete when it reaches 90% of its maximum weighting value.

Example of the Weighting structure for Work Packages, Tasks and Activities


Project KreativEU
KreativEU Knowledge & Creativity European University
100%
8 Work Package
WP1
WP2
WP3
WP4
WP5
WP6
WP7
WP8
12.5%
12.5%
12.5%
12.5%
12.5%
12.5%
12.5%
12.5%
ex: 7 Tasks/D/M per WP
T1.1
T1.2
T1.3
T1.4
T1.5
D
M
1.785%
1.785%
1.785%
1.785%
1.785%
1.785%
1.785%
ex: 5 Activities per Task
A1.1
A1.2
A1.3
A1.4
A1.5
0.35%
0.35%
0.35%
0.35%
0.35%
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each WP contributes 12.5% to the implementation of the project $\left(\frac{100}{8}\right)$=12.5%

each Task /D/M contributes 1.785% to the implementation of the project $\left(\frac{12.5}{7}\right)$= 1.785%

each activity contributes 0.35% to the implementation of the project $\left(\frac{1.785}{5}\right)$= 0.35%

3 Data Flow, Monitoring & Evaluation Process

This chapter has been organized into three sections.

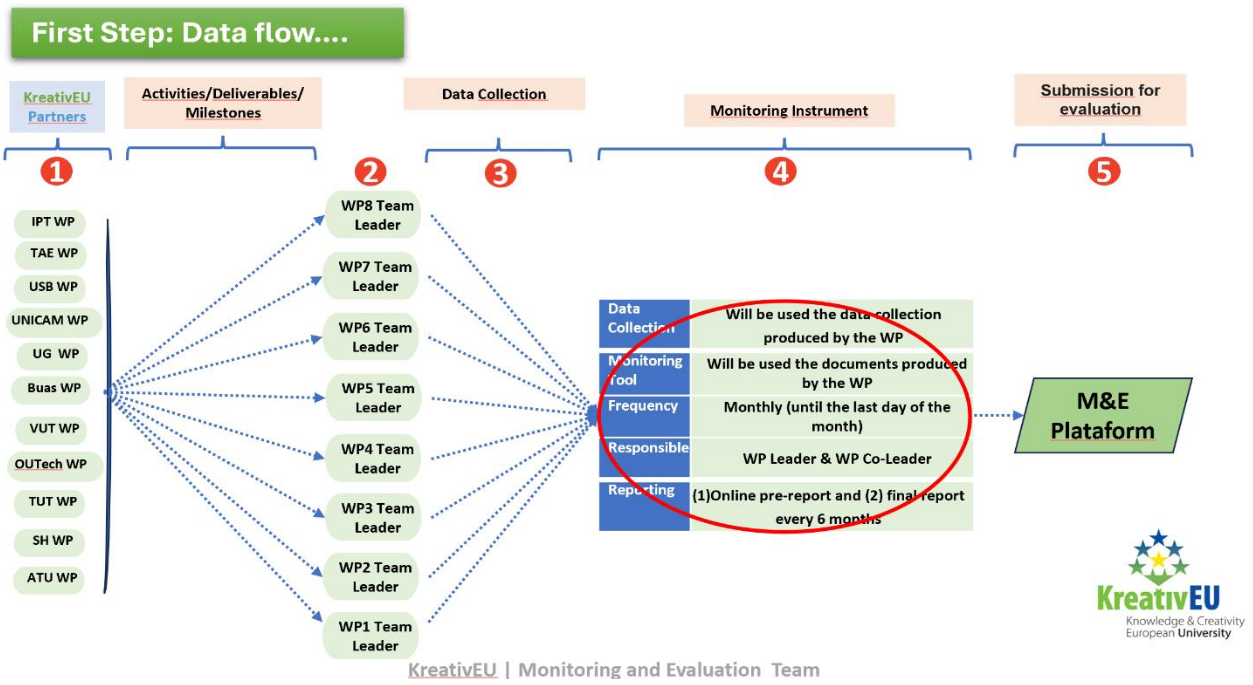
The first part describes the **Data Flow** from its origin, the Institutional WP_Team to the WP_Leaders and subsequent submission to the data storage platform.

The second part describes the **Monitoring Process** from the data storage platform, through the process of assigning an information evaluator, making the information available online, to the final report preparation phase.

The third part describes the **Evaluation Process** and the threshold conditions for the project's success

.

3.1 Data Flow



First Step: Data flow....

KreativEU Partners
Activities/Deliverables/ Milestones
Data Collection
Monitoring Instrument
Submission for evaluation
①
②
③
④
⑤
IPT WP
TAE WP
USB WP
UNICAM WP
UG WP
Buas WP
VUT WP
OUTech WP
TUT WP
SH WP
ATU WP
WP8 Team Leader
WP7 Team Leader
WP6 Team Leader
WP5 Team Leader
WP4 Team Leader
WP3 Team Leader
WP2 Team Leader
WP1 Team Leader
M&E Plataform

Data Collection	Will be used the data collection produced by the WP
Monitoring Tool	Will be used the documents produced by the WP
Frequency	Monthly (until the last day of the month)
Responsible	WP Leader & WP Co-Leader
Reporting	(1)Online pre-report and (2) final report every 6 months

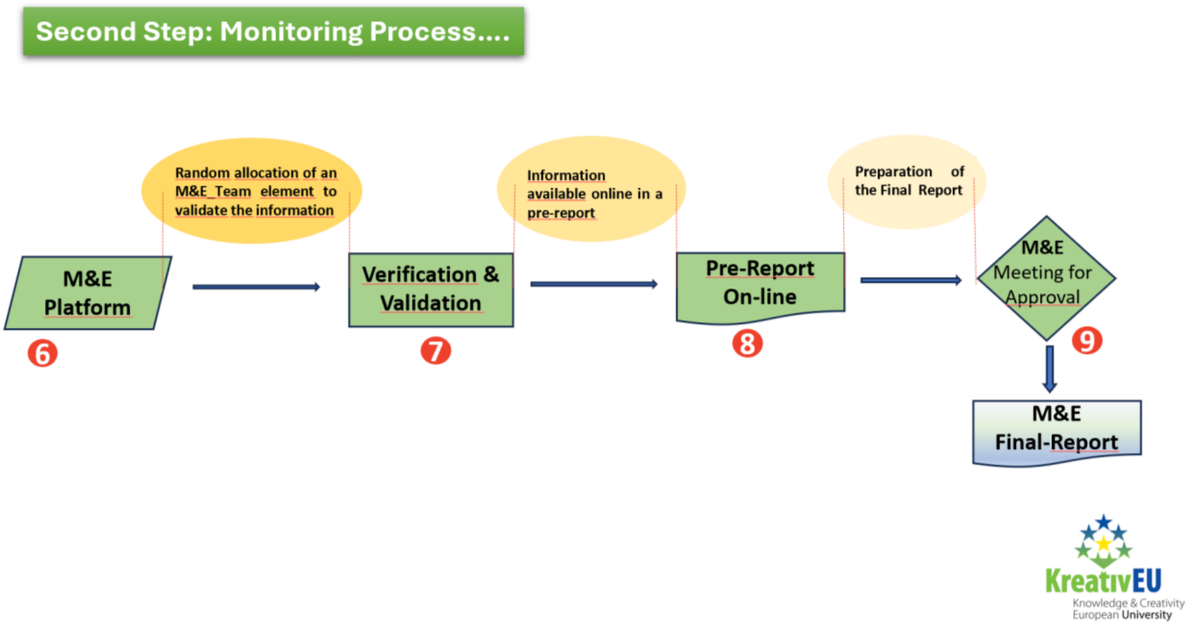
KreativEU | Monitoring and Evaluation Team

1 The WP's institutional representatives are responsible for initiating the process of implementing an activity.

2 In the course of the implementation of an Activity, the institutional representatives of the WP send all the documentation in digital format (Documents) to the respective WP_Leader, who triggers the approval process.

3, 4 , 5 The WP_Leader is responsible for collecting all received information according to each of the categories (Activities / Deliverables / Milestones) and submitting it to the monitoring platform.

3.2 Monitoring Process


Second Step: Monitoring Process....
Random allocation of an M&E_Team element to validate the information
Information available online in a pre-report
Preparation of the Final Report
M&E Platform
6
Verification & Validation
7
Pre-Report On-line
8
M&E Meeting for Approval
9
M&E Final-Report
KreativEU
Knowledge & Creativity
European University

6 Once an Activity, Deliverable or Milestone has been registered, the platform:

(1) sends a proof of submission to the user;
(2) randomly(*) selects an evaluator from among the members of the M&E team, who do not belong to the institution performing the Activity, and assigns them to manage the process;
(3) sends an alert to the selected evaluator that they have a case for evaluation.
(*) according to the methodology defined in the role of procedures of the M&E team.

7, 8 Once the documents have been reviewed and validated, they will be considered as "KreativEU monitored data" and will contribute to the monitoring of the indicators and the physical execution of the project, which will be made available online in dashboard format to the main project managers.

9 At the end of each semester, all the data collected and validated up to that point will be included in the half-yearly monitoring and evaluation report, which will be discussed and approved by the M&E_Team at a meeting called for that purpose, and submitted to the Steering Committee.

3.3 Evaluation Process

1. Evaluation Process

As defined in Section 2.1.2, "Project Management, Quality Assurance, and Monitoring and Evaluation Strategy," of the Consortium Agreement, the evaluation process will be based on the results obtained through the monitoring process and the submission of reports to the Steering Committee. These reports will assess the project's rate of achievement at two specific points in time.

- Midterm (M24)
- End (M48).

2. Success Threshold for the Pilot Phase

As defined in section “2.1.2 Project management, quality assurance and monitoring and evaluation strategy” of the Consortium Agreement the Success Threshold for the project will be:

- Success Threshold (70%): in line with typical EU project evaluation criteria, where a minimum achievement rate is required for a phase (like a pilot phase) to be deemed successful.

- If the aggregated achievement rate across all Result Indicators is at least 70%.The Steering Committee will declare the pilot phase successful

- This means that even if some indicators underperform, others can compensate, as long as the weighted average of all indicators reaches 70%.

4. Roles & Responsibilities

This Chapter lists the actors involved in the monitoring and evaluation process and their specific responsibilities for data collection and verification, monitoring and evaluation, and preparation and review of monitoring reports.

Role	Responsibilities
Chair of M&E_Team	Responsible for the implementation of the monitoring and evaluation process in accordance with the methodologies defined in its internal operating rules and the functions defined in the Consortium Agreement.
Co-Chair of M&E_Team	Co-Responsible for the implementation of the monitoring and evaluation process in accordance with the methodologies defined in its internal operating rules and the functions defined in the Consortium Agreement.
Members of M&E_Team	They will be responsible for reviewing the documents for each of the processes submitted by the WP_Leader and validating them as monitored data.
WP_Team Leader	The WP_Leader is responsible for collecting all received information according to each of the categories (Activities/ Deliverables/ Milestones) and submitting it to the monitoring platform.
WP_Team Co-Leader	The WP_Co-Leader is Co-responsible for collecting all received information according to each of the categories (Activities / Deliverables / Milestones) and submitting it to the monitoring platform
Institutional WP_Team	The WP's institutional representatives are responsible for initiating the process of implementing an activity and to send all the documentation in digital format (Documents) to the respective WP_Leader

5. Data Management

This section refers to the policy to be implemented with respect to the storage, analysis, and protection of data in the Monitoring and Evaluation Platform.

a. Storage

The data collected will be stored in accordance with the procedures defined in the KreativEU data protection plan, approved and in force during the execution of this project.

b. Analysis

The tools to analyse the data will be used in accordance with the procedures defined in the KreativEU data protection plan, approved and in force during the execution of this project.

c. Privacy

The privacy policy will be implemented in accordance with the procedures defined in the KreativEU data protection plan, approved and in force during the execution of this project.

Appendices

a. Project Timeline

Signatures

INSTITUTO POLITECNICO DE TOMAR (IPT)
the Coordinator

Signature

Name
João Freitas Coroado
Title
President
Date
June 2025

STOPANSKA AKADEMIA DIMITAR A. TSENOV (TAE)

Signature

Name
Marin Marinov
Title
Rector
Date
June 2025

JIHOCESKA UNIVERZITA V CESKYCH BUDEJOVICICH (USB)

Signature

Name
Pavel Kozák
Title
Rector
Date
June 2025

UNIVERSITA DEGLI STUDI DI CAMERINO (UNICAM)

Signature

Name
Graziano Leoni
Title
Rector
Date
June 2025

UNIVERSITAET GREIFSWALD (UG)

Signature

Name
Juliane Huwe
Title
Head of Administration and Finance
Date
June 2025

read and agreed:

Signature

Name
Dorthe G. A. Hartmann

Title
Institutional Coordinator
Date
June 2025

STICHTING BREDA UNIVERSITY OF APPLIED SCIENCES (BUas)

Signature

Name
Jorrit K. Snijder
Title
President of the Executive Board
Date
June 2025

POLITECHNIKA OPOLSKA (OUTech)

Signature

Name
Aneta Kucińska-Landwójtowicz
Title
Vice-Rector
Date
June 2025

UNIVERSITATEA VALAHIA TARGOVISTE (VUT)

Signature

Name
Ioan Corneliu Salisteanu
Title
Rector
Date
June 2025

TRNAVSKA UNIVERZITA V TRNAVE (TUT)

Signature

Name
Miloš Lichner
Title
Rector
Date
June 2025

SODERTORNS HOGSKOLA (SH)

Signature

Name
Gustav Amberg
Title
Vice-Chancellor
Date
June 2025

ADANA ALPARSLAN TURKES BILIM VE TEKNOLOJI UNIVERSITESI (ATU)

Signature

Name
Adnan Sözen
Title
Rector
Date
June 2025

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